

## CAPITAL FOR YOUR CONQUEST

## FRIEDMAN, BILLINGS, RAMSEY GROUP, INC.



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On March 31, 2003, Friedman, Billings, Ramsey Group, Inc. merged with FBR Asset Investment Corporation, a real estate investment trust ("REIT") managed by FBR prior to the merger. The merged company, Friedman, Billings, Ramsey Group, Inc. is structured as a REIT for U.S. Federal Income Tax purposes and conducts its brokerage, sales and trading, investment banking, asset management and banking business through taxable REIT subsidiaries.

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For additional important information, please visit our website, www.fbr.com.

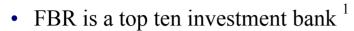
#### **CAUTIONS ABOUT FORWARD-LOOKING INFORMATION**

This presentation and the information incorporated by reference in this presentation include forward looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Some of the forward-looking statements can be identified by the use of forward-looking words such as "believes," "expects," "may," "will," "should," "seeks," "approximately," "plans," "estimates" or "anticipates" or the negative of those words or other comparable terminology. Statements concerning projections, future performance developments, events, revenues, expenses, earnings, run rates, and any other guidance on present or future periods constitute forward-looking statements. Such statements include, but are not limited to, those relating to the effects of growth, revenues and earnings, our principal investing activities, levels of assets under management and our current equity capital levels. Forward-looking statements involve risks and uncertainties. You should be aware that a number of important factors could cause our actual results to differ materially from those in the forward-looking statements. These factors include, but are not limited to, the overall environment for interest rates, repayment speeds within the mortgage backed securities market, risk associated with equity investments, the demand for public offerings, activity in the secondary securities markets, competition among financial services firms for business and personnel, the high degree of risk associated with venture capital investments, the effect of demand for public offerings, mutual fund and 401(k) pension plan inflows or outflows in the securities markets, volatility of the securities markets, available technologies, the effect of government regulation and of general economic conditions on our own business and on the business in the industry areas on which we focus, fluctuating quarterly operating results, the availability of capital to us and risks related to online comm

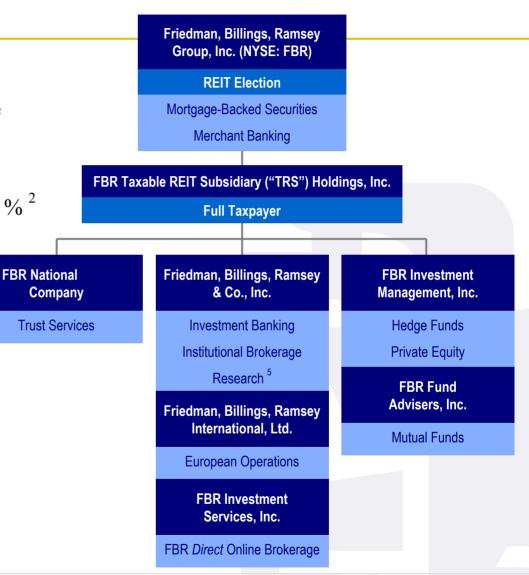
<sup>1.</sup> Research is provided by FBR & Co.'s Research department, which is independent from the Investment Banking department of FBR & Co., and has the sole authority to determine which companies receive research coverage and the recommendation contained in the coverage. In the normal course of its business, FBR & Co. seeks to perform investment banking and other fee generating services for companies that are the subject of FBR & Co.'s overall operating revenues, including revenues generated by FBR & Co.'s investment banking department. Specific information is contained in each research report concerning FBR& Co.'s relationship with the company that is the subject of the report.



## Introduction



- Listed on the New York Stock Exchange (NYSE: FBR)
- Market cap of \$3.1 billion <sup>2</sup>
- Annualized dividend: \$1.36; yield of 7.4 %<sup>2</sup>
- Special dividend: \$0.12 (June 2004)
- Book value per share of \$9.26<sup>3</sup>
- Equity of \$1.5 billion; total assets of \$12.3 billion<sup>3</sup>
- Over 665 full-time
   employees in 16 offices<sup>3</sup>
- Focused on 8 specific industry sectors



<sup>1</sup> See page 10

<sup>2. 11/23/04</sup> closing price of \$18.41.

As of 9/30/04

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## **Business Overview**

#### **Taxable Subsidiaries (TRSs)** (3 Profit Centers and Research)

### Investment Banking 1

Over 155 Investment Banking personnel

8 focused industry sectors

- Consumer
- Diversified Industrials
- Energy
- Financial Institutions
- Healthcare
- Insurance
- Real Estate
- Technology, Media & Telecommunications

Top 10 lead underwriter through 9/30/04: <sup>3</sup>

- 79 transactions with \$12.4B in total transaction value
- 42 lead and sole managed public / private transactions
- 12 M&A and Advisory assignments
- \$6.9 B of Asset-Backed Securitizations (ABS)

## Institutional Brokerage 1

#### Sales & Trading

187 Institutional Brokers, Traders and Sales Traders Market-maker in over 550 equity and debt securities Cover over 1,000 institutional investors

#### Research 2

47 Senior Analysts Department total 129 Over 535 companies under coverage

- Consumer
- Diversified Industrials
- Energy
- Financial Institutions
- Healthcare
- Insurance
- Real Estate
- Technology, Media & Telecom

Fixed-Income and ABS Research Coverage

## **Asset Management**

Hedge funds
Equity mutual funds
Fixed income mutual funds
Tax-exempt funds
Money market funds
Private equity
Venture capital
Private client group

Restricted 144 stock

- Restricted 144 stock sales
- Financial planning/ trust & estate services
- Hedging & monetization
- Employee stock option management
- · Cash management

## **REIT Principal Activities** (2 Profit Centers)

## Mortgage-Backed Securities

Assets of \$10.9 billion, as of September 30, 2004

- Mortgage-backed securities guaranteed by Freddie Mac, Fannie Mae or Ginnie Mae (GSEs)
- Portfolio composition 1/1 Arms and 3/1 and 5/1 Hybrid ARMs
- Dedicated \$12 billion funding source

## **Merchant Banking**

\$342 million long-term investment portfolio as of September 30, 2004

16 Merchant Banking investments funded with FBR Group equity

- Preferred and common equity
- Senior secured and mezzanine loans
- Interest in proprietary funds
- Direct assets

Investor Presentation

November 2004

<sup>1.</sup> Headcount numbers and companies covered approximate as of September 30, 2004.

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Source Dealogic: see page 10.

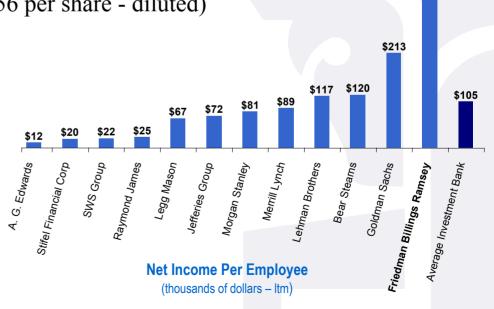


## Highlights

- Unique capital markets investment and distribution franchise
- Founded in 1989, the only independent publicly owned underwriter formed since 1972

Greater than 35% compound annual revenue growth rate since 1992

- Record first nine months of 2004
  - Record total revenue: \$754 million
  - Record earnings: \$263 million (\$1.56 per share diluted)
  - Net income profit margin of 40.9%
  - Annualized ROE of 22.6%
- Most efficient platform in broker/ dealer industry as measured by net income and revenue per employee
- Significant new business opportunities in investment banking, fixed income capital markets and asset management



\$515



## Investment and Distribution Franchise

- Fundamental valuation approach
- Premier investment banking/institutional brokerage platform
  - #1 lead managing underwriter in aftermarket performance 1
  - #1 lead managing underwriter of companies valued \$1 billion and under 2
  - #3 lead managing underwriter in 2003 for IPOs across all industries <sup>3</sup>
  - Top ten equity underwriter \$7.2 billion of lead or sole-managed new capital raised this year <sup>2</sup>
  - Market leader in innovative transaction structures (144A, private block secondaries, public corporate formations)
- Superior proprietary investment returns also drives growth in fees
  - 28% IRR since inception
  - Investment banking fees associated with portfolio companies have totaled over \$344 million since January 1, 2001
- Top tier asset management products



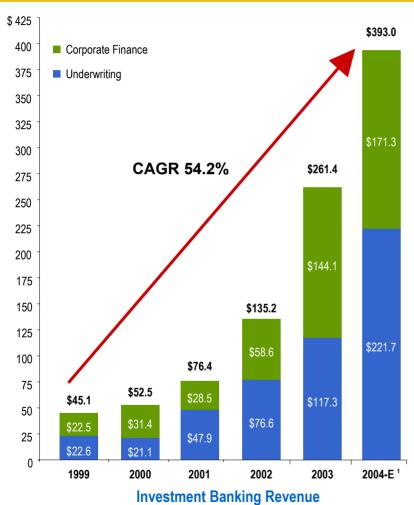
\$231.8

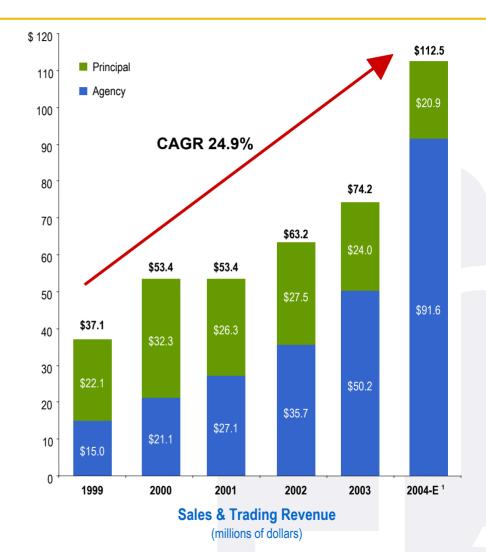
\$184.6

<sup>2.</sup> Nine months ending 9/30/04; source: Dealogic; see page 10.



## Capital Markets Revenue Growth



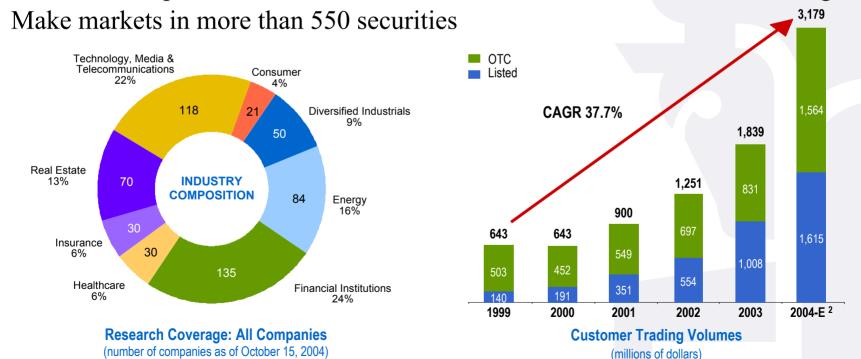


(millions of dollars)



# Capital Markets Research and Institutional Brokerage

- 187 institutional brokers, traders & sales traders; 47 senior analysts
- Understanding of investment philosophy leads to powerful distribution platform
- 38% CAGR volume growth from 1999 through 9/30/2004
- Currently provide research on 43% of S&P 500 by market capitalization
- Over 535 companies and 155 fixed-income securities under research coverage



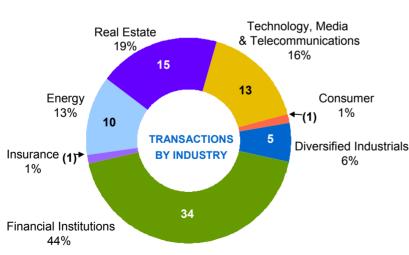
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# Capital Markets Investment Banking

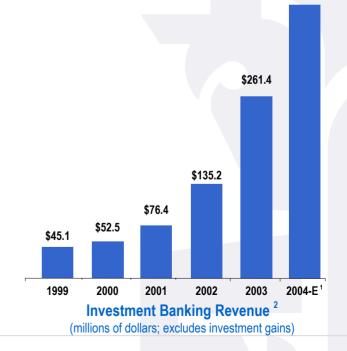
- Unique origination & distribution franchise
- FBR evaluates all underwritings and provides financial advice based on a disciplined investment approach
- We concentrate on specific industries where FBR has developed in-depth expertise and relationships
- These industries comprised 80% of the equity raised and traded in the U.S. in 2003 \$393.0

We continue to see new business opportunities





(January 1 through September 30, 2004 % to total)



<sup>1.</sup> Annualized estimate as of 9/30/04

<sup>2.</sup> Adjusted for elimination of all revenue from and fees paid to FBR Asset (including trading gains).



## Capital Markets Investment Banking

- We identify and structure innovative opportunities for our issuer and investor clients
  - 144A equity placements
  - Private block trades
  - Public/private recapitalizations
  - M&A
  - Other more traditional capital events
- Premier track record
  - Top 10 book running equity underwriter by dollar volume <sup>1</sup>
  - #3 IPO underwriter for 2003 <sup>1</sup>
  - #1 in aftermarket performance of IPOs and secondaries <sup>2</sup>
  - #1 lead managing underwriter of issuers valued \$1 billion and under 3

<sup>2.</sup> For 9 mo., 2 & 5 year periods ending 9/30/04; source: Dealogic; see page 11.

<sup>3.</sup> Nine months ending 9/30/04; source: Dealogic; see page 10.



## Investment Banking Rankings First Nine Months 2004 Underwriting

### Issuer Mkt Cap \$1B & under — All Industries 1/1/2004 – 9/30/2004 All Common Stock (IPO, Secondary, Private)

| Book-Running<br>Manager      | # of Deals | Total Amt<br>Raised |
|------------------------------|------------|---------------------|
| Friedman Billings Ramsey     | 29         | \$ 4,691.2          |
| Goldman, Sachs & Co          | 25         | 3,905.4             |
| JP Morgan Securities Inc     | 35         | 3,729.9             |
| Morgan Stanley               | 23         | 3,395.1             |
| UBS Securities Inc           | 35         | 2,570.1             |
| Citigroup Global Markets Inc | 15         | 2,423.5             |
| Lehman Brothers              | 30         | 2,298.1             |
| Merrill Lynch & Co           | 22         | 2,022.3             |
| Credit Suisse First Boston   | 24         | 1,914.3             |
| Deutsche Bank Securities     | 18         | 1,173.1             |
| Banc of America Securities   | 20         | 980.5               |
| Bear, Stearns & Co           | 13         | 957.3               |
| SG Cowen Securities Corp     | 23         | 768.3               |
| Ryan, Beck & Co              | 5          | 749.6               |
| Wachovia Capital Markets LL0 | C 11       | 649.7               |
| Raymond James                | 6          | 640.3               |
| CIBC World Markets           | 12         | 544.4               |
| Piper Jaffray & Co           | 8          | 413.8               |
| Needham & Co Inc             | 9          | 373.6               |
| Thomas Weisel Partners LLC   | 8          | 306.2               |

## All Market Caps — All Industries 1/1/2004 – 9/30/2004 IPOs and Secondaries

| Book-Running<br>Manager      | # of Deals | Total Amt<br>Raised |
|------------------------------|------------|---------------------|
| Morgan Stanley               | 60         | \$ 15,449.8         |
| Goldman, Sachs & Co          | 52         | 12,832.0            |
| JP Morgan Securities Inc     | 55         | 8,888.3             |
| Citigroup Global Markets Inc | 43         | 7,960.3             |
| Credit Suisse First Boston   | 46         | 7,329.0             |
| Merrill Lynch & Co           | 49         | 6,796.1             |
| Lehman Brothers              | 44         | 5,004.5             |
| UBS Securities Inc           | 46         | 4,968.3             |
| Friedman Billings Ramsey     | 26         | 3,220.9             |
| Banc of America Securities   | 29         | 2,636.9             |
| Bear, Stearns & Co           | 18         | 2,386.8             |
| Deutsche Bank Securities     | 26         | 2,345.8             |
| Wachovia Capital Markets LLC | 18         | 1,635.4             |
| Ryan, Beck & Co              | 3          | 732.5               |
| SG Cowen Securities Corp     | 21         | 723.1               |
| Raymond James                | 6          | 713.2               |
| CIBC World Markets           | 12         | 689.8               |
| AG Edwards & Sons Inc        | 13         | 565.3               |
| RBC Capital Markets          | 9          | 528.1               |
| Piper Jaffray & Co           | 7          | 392.2               |

### All Market Caps — All Industries 1/1/2004 – 9/30/2004 IPOs Only

| Book-Running<br>Manager      | # of | Deals | Total Amt<br>Raised |
|------------------------------|------|-------|---------------------|
| Morgan Stanley               |      | 16    | \$ 6,223.3          |
| Goldman, Sachs & Co          |      | 17    | 3,968.5             |
| Credit Suisse First Boston   |      | 14    | 2,910.8             |
| JP Morgan Securities Inc     |      | 17    | 2,881.2             |
| Merrill Lynch & Co           |      | 17    | 2,482.8             |
| Friedman Billings Ramsey     |      | 12    | 1,908.7             |
| Citigroup Global Markets Inc |      | 7     | 1,658.1             |
| UBS Securities Inc           |      | 10    | 1,334.5             |
| Lehman Brothers              |      | 12    | 1,288.1             |
| Ryan, Beck & Co              |      | 2     | 725.3               |
| Raymond James                |      | 1     | 465.8               |
| Banc of America Securities   |      | 9     | 402.8               |
| Deutsche Bank Securities     |      | 6     | 399.9               |
| Bear, Stearns & Co Inc       |      | 3     | 319.1               |
| Wachovia Capital Markets LI  | _C   | 3     | 317.7               |
| Piper Jaffray & Co           |      | 4     | 258.6               |
| SG Cowen Securities Corp     |      | 6     | 227.5               |
| Ferris Baker Watts Inc       |      | 3     | 206.3               |
| Thomas Weisel Partners LL0   | )    | 4     | 142.1               |
| William Blair & Co           |      | 3     | 130.3               |
|                              |      |       |                     |

Source: Dealogic



## **Investment Banking Rankings**

## Aftermarket Performance 1

### 5 Years 10/1/1999 – 9/30/2004 Non-Weighted <u>Aftermarket Performance</u> <sup>2</sup>

| Book-Running<br>Manager      | # of<br>Deals | % Change from Offer |
|------------------------------|---------------|---------------------|
| Friedman Billings Ramsey     | 88            | 42.4                |
| Bear, Stearns & Co           | 113           | 38.5                |
| Merrill Lynch & Co           | 328           | 9.9                 |
| UBS Securities Inc           | 187           | 4.7                 |
| Lehman Brothers              | 217           | 3.1                 |
| Citigroup Global Markets Inc | 261           | 0.4                 |
| Morgan Stanley               | 309           | 0.2                 |
| JP Morgan Securities Inc     | 214           | -1.7                |
| Credit Suisse First Boston   | 433           | -3.4                |
| Goldman, Sachs & Co          | 325           | -3.9                |
| Deutsche Bank Securities     | 124           | -5.6                |
| CIBC World Markets           | 84            | -6.1                |
| Banc of America Securities   | 218           | -18.7               |
|                              |               |                     |

### 3 Years 10/1/2003 – 9/30/2004 Non-Weighted Aftermarket Performance <sup>3</sup>

| Book-Running<br>Manager      | # of<br>Deals | % Change from Offer |
|------------------------------|---------------|---------------------|
| Friedman Billings Ramsey     | 72            | 37.7                |
| Bear, Stearns & Co           | 73            | 36.8                |
| Credit Suisse First Boston   | 191           | 25.4                |
| Morgan Stanley               | 169           | 24.7                |
| Goldman, Sachs & Co          | 160           | 23.8                |
| Merrill Lynch & Co           | 182           | 22.5                |
| Banc of America Securities   | 93            | 19.7                |
| Lehman Brothers              | 123           | 19.1                |
| JP Morgan Securities Inc     | 135           | 18.5                |
| Deutsche Bank Securities     | 69            | 17.4                |
| Citigroup Global Markets Inc | 172           | 16.4                |
| SG Cowen Securities Corp     | 48            | 12.8                |
| UBS Securities Inc           | 136           | 12.1                |
|                              |               |                     |

### First Nine Months 2004 1/1/2004 – 9/30/2004 Non-Weighted Aftermarket Performance <sup>4</sup>

| Book-Running<br>Manager      | # of<br>Deals | %Change from Offer |
|------------------------------|---------------|--------------------|
| Friedman Billings Ramsey     | 24            | 11.9               |
| Morgan Stanley               | 59            | 9.1                |
| Goldman, Sachs & Co          | 54            | 8.2                |
| JP Morgan Securities Inc     | 54            | 7.8                |
| Banc of America Securities   | 30            | 7.0                |
| Lehman Brothers              | 44            | 6.3                |
| Citigroup Global Markets Inc | 52            | 5.3                |
| Merrill Lynch & Co           | 53            | 4.9                |
| Wachovia Capital Markets LL  | C 17          | 4.0                |
| UBS Securities Inc           | 43            | -0.2               |
| Deutsche Bank Securities     | 24            | -0.7               |
| Credit Suisse First Boston   | 46            | -1.1               |
| Bear, Stearns & Co           | 19            | -2.3               |
| SG Cowen Securities Corp     | 20            | -10.5              |
|                              |               |                    |

Source: Dealogic

<sup>&</sup>lt;sup>1</sup> IPOs and secondaries only, excludes closed end funds; Market prices through 9/30/04

<sup>&</sup>lt;sup>2</sup> More than 75 deals

<sup>&</sup>lt;sup>3</sup> More than 45 deals

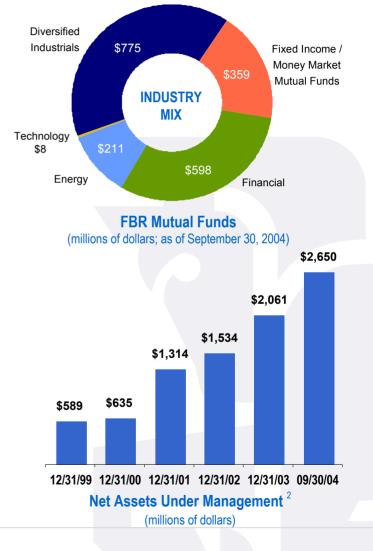
<sup>4</sup> More than 15 deals



## Asset Management

- Broad spectrum of products mutual funds/ alternative asset investments
- Alternative asset investment vehicles, including 2 hedge funds with greater than 10 year records
- Private Client Group provides customized wealth management solutions to individuals, families and foundations controlling significant assets
- Multiple mutual fund offerings <sup>1</sup>
  - FBR American Gas Index Fund
     FBR Small Cap Fund
  - FBR Small Cap Financial Fund
     FBR Small Cap Technology Fund
  - FBR Large Cap Financial Fund
     FBR Large Cap Technology Fund

Investors are asked to consider the investment objectives, risks, and charges and expenses of the FBR Funds carefully before investing. The prospectus contains this and other important information about the FBR Funds. For a copy of a free prospectus, please call 888.200.4710 or visit us at <a href="www.fbr.com/funds/">www.fbr.com/funds/</a>. Please read it carefully before you invest or send money. The FBR Funds are distributed by FBR Investment Services, Inc., member NASD/SIPC.



<sup>1.</sup> See page 23 for more complete description.

Net assets under management represents total gross assets under management, net of any repo debt, margin loans, securities sold but not yet purchased, lines of credit, and any other liabilities Excludes FBR Asset.



## Principal Investing Mortgage-Backed Securities

- \$10.9 billion portfolio as of September 30, 2004
- Portfolio securities are all adjustable rate, guaranteed by Freddie Mac, Fannie Mae or Ginnie Mae at September 30, 2004
- Low duration of 1 to 2 limits price risk
- Leverage guideline 6x to 11x debt to equity, 9.5x long-term target
- Allocation of FBR equity capital: 50%–90% (long-term average target 60%–65%)
- Georgetown Funding, FBR's proprietary \$12 billion A1+/P1 commercial paper funding source
- Consistent high prepayments allow for continuous reinvestment
- Long-term average target ROE of > 20%

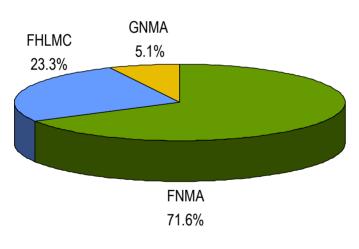


## **Principal Investing**

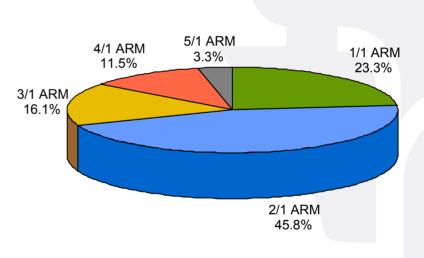
## Mortgage-Backed Securities as of September 30, 2004

(Dollars in millions)

| Current  | Book     | Market   | Average | Book  | Cost    | WTD Avg. | Average | Effective |
|----------|----------|----------|---------|-------|---------|----------|---------|-----------|
| Face     | Value    | Value    | Coupon  | Yield | Premium | CPR      | Life    | Duration  |
| \$10,747 | \$10,940 | \$10,863 | 3.90%   | 3.01% | 101.79  | 30.77    | 1.7yrs  | 1.25yrs   |







**MBS Portfolio By Security** 



## Principal Investing Merchant Banking

- All investment decisions driven by fundamental valuation approach
- Proprietary deal flow through FBR & Co., Inc.
- Independent due diligence and investment committee process
- Deep industry knowledge allows for expedited execution and innovative structures enhance potential for premium returns
- Investment banking experience improves accuracy of our predicted liquidity outcomes
- Portfolio of 16 investments funded with FBR Group equity
- Allocation of 10%–30% of FBR's equity
- IRR of 28% from inception to September 30, 2004



## Principal Investing Access to Capital Drives Revenue

FBR Merchant Banking
has invested in 23
companies out of 124 lead
managed and 188 total
transactions completed by
FBR since January of
2001

|                                  | Period of<br>Investment | Investment<br>Amount | Total Banking<br>Fees Earned |
|----------------------------------|-------------------------|----------------------|------------------------------|
| Fieldstone Mortgage Company      | Nov-03                  | \$ 50,000,000        | \$ 46,078,984                |
| AmeriCredit Corp.                | Sep-02                  | 40,329,295           | 26,462,476                   |
| American Financial Realty Trust  | Sep-02                  | 40,000,001           | 43,883,007                   |
| New Century                      | Sep-04                  | 35,050,015           | 14,225,154                   |
| Provident                        | Aug-04                  | 25,000,004           | 26,919,910                   |
| Quanta Capital Holdings          | Aug-03                  | 25,000,000           | 35,090,698                   |
| KKR Financial Corp.              | Aug-04                  | 23,250,000           | 33,041,790                   |
| Southwest Royalties              | Apr-02                  | 18,333,333 2         | 1,714,662                    |
| Medical Properties Trust         | Mar-04                  | 15,000,000           | 17,270,432                   |
| Oxford Finance Corp.             | Mar-02                  | 14,650,000 3         | 2,889,359                    |
| MCG Capital                      | Nov-01                  | 9,934,375            | 13,776,396                   |
| Saxon Capital, Inc.              | Jul-01                  | 9,300,000            | 15,058,315                   |
| Annaly                           | Jan-01                  | 7,144,000            | 8,274,551                    |
| Accredited Home Lenders          | Feb-03                  | 6,789,586            | 4,163,044                    |
| Equity Inns                      | Jul-03                  | 5,750,000            | 1,191,423                    |
| Franklin Bank Corporation        | Oct-02                  | 5,580,000            | 4,369,198                    |
| JER Investors Trust              | Jun-04                  | 5,264,033            | 11,124,647                   |
| CMET Finance Holdings            | Dec-03                  | 4,650,000            | 7,351,588                    |
| Anworth                          | Dec-01                  | 3,890,650            | 11,568,421                   |
| Government Properties Trust      | Oct-03                  | 3,050,000 4          | 11,004,095                   |
| Specialty Underwriters' Alliance | Dec-03                  | 2,000,000 5          | 8,445,500                    |
| Atlas Pipeline                   | Sep-03                  | - 6                  | 375,000                      |
| Quaker Coal                      | Nov-02                  | 7                    | 113,789                      |
|                                  |                         | \$ 349,965,292       | \$ 344,392,439               |

<sup>&</sup>lt;sup>1</sup> Includes \$5 million note which has been repaid and \$35,000,001 equity investment.

<sup>&</sup>lt;sup>2</sup> Represents a loan commitment of up to \$25,000,000, of which \$18,333,333 was funded and has been repaid.

<sup>&</sup>lt;sup>3</sup> Includes \$10 million note which has been repaid and \$4,650,000 equity investment.

<sup>&</sup>lt;sup>4</sup> Includes \$950,000 note which has been repaid and \$2,100,000 equity investment.

<sup>&</sup>lt;sup>5</sup> Represents a loan of \$2,000,000.

<sup>&</sup>lt;sup>6</sup> Represents a loan commitment of up to \$25,000,000. None of this commitment has been funded to date.

<sup>&</sup>lt;sup>7</sup>Break-up fee.



# Principal Investing Opportunities

- Broadened investment in mortgages
  - Diversify risk (interest vs. credit)
  - Diversify products (jumbo, non-prime, etc.)
  - Diversify instruments (whole loans, ABS, CMOs)
  - Expand into value change (originate, aggregate, securitize, service, etc.)
- Take further advantage of deal flow by:
  - Acquiring majority stakes
    - Originators
    - Outsourcers (servicers, etc.)
    - Non Mortgage Companies
      - Energy
      - Real Estate
      - Healthcare
      - Other finance



## Conclusion Selected Comparables

| Broker / Dealer            | Fiscal Year End | LTM Period<br>End | Equity Capital<br>(\$000) | LTM Net<br>Income<br>(\$000) | LTM Net<br>Income per<br>Employee<br>(\$000) | LTM Net<br>Revenue<br>(\$000) | LTM Net<br>Rev. per<br>Employee<br>(\$000) | Compensation /<br>Net Revenue | Total Assets /<br>Tangible<br>Equity | ROE   | Price /<br>Tangible<br>Book <sup>1</sup> | Price /<br>LTM<br>Diluted<br>EPS <sup>1</sup> |
|----------------------------|-----------------|-------------------|---------------------------|------------------------------|--|-------------------------------|--|-------------------------------|--------------------------------------|-------|--|---|
| A.G. Edwards               | 2/28            | 8/31/2004         | 1,720,332                 | 181,013                      | 12   | 2,593,693                     | 168  | 65.3%                         | 2.33 x                               | 10.7% | 1.74 x                                   | 17.31 x                                       |
| Bear Stearns               | 11/30           | 8/31/2004         | 8,067,519                 | 1,280,454                    | 120  | 6,515,503                     | 608  | 49.1%                         | 31.57 x                              | 17.1% | 1.31 x                                   | 10.30 x                                       |
| Goldman Sachs              | 11/30           | 8/31/2004         | 23,514,000                | 4,330,000                    | 213  | 20,375,000                    | 1,001                                      | 46.5%                         | 26.13 x                              | 19.7% | 2.70 x                                   | 12.30 x                                       |
| Jefferies Group            | 12/31           | 9/30/2004         | 968,150                   | 126,566                      | 72   | 1,045,864                     | 598  | 56.0%                         | 16.35 x                              | 15.0% | 2.70 x                                   | 20.28 x                                       |
| Lehman Brothers            | 11/30           | 8/31/2004         | 14,421,000                | 2,265,000                    | 117  | 10,991,000                    | 570  | 49.4%                         | 31.67 x                              | 18.3% | 2.09 x                                   | 10.91 x                                       |
| Merrill Lynch              | 12/31           | 9/30/2004         | 30,121,000                | 4,461,000                    | 89   | 21,074,000                    | 422  | 47.3%                         | 24.11 x                              | 15.9% | 2.09 x                                   | 12.83 x                                       |
| Morgan Stanley             | 11/30           | 8/31/2004         | 27,420,000                | 4,300,000                    | 81   | 24,062,000                    | 456  | 40.6%                         | 29.53 x                              | 16.8% | 2.24 x                                   | 13.14 x                                       |
| Raymond James <sup>2</sup> | 9/30            | 9/30/2004         | 1,065,000                 | 127,575                      | 25   | 1,781,259                     | 349  | 71.5%                         | 7.68 x                               | 12.8% | 2.14 x                                   | 16.91 x                                       |
| Stifel Financial           | 12/31           | 9/30/2004         | 123,154                   | 22,829                       | 20   | 244,158                       | 211  | 63.9%                         | 3.20 x                               | 21.1% | 1.87 x                                   | 11.82 x                                       |
| SWS Group <sup>3</sup>     | 6/30            | 9/30/2004         | 252,490                   | 20,458                       | 22   | 262,716                       | 283  | 53.3%                         | 20.84 x                              | 8.1%  | 1.43 x                                   | 16.93 x                                       |
| Average Broker / Dealer    |                 |                   |                           |                              | 77   |                               | 467  | 54.3%                         | 19.34 x                              | 15.6% | 2.03 x                                   | 14.27 x                                       |
| Friedman Billings Ramsey   | 12/31           | 9/30/2004         | 1,543,361                 | 342,925                      | 515  | 863,745                       | 1,297                                      | 37.0%                         | 8.65 x                               | 26.3% | 2.16 x                                   | 8.94 x  |

<sup>1</sup> Market data as of 11/23/04

Source: SNL, FactSet

<sup>&</sup>lt;sup>2</sup> Press release dated October 20, 2004 does not provide balance sheet information other than book equity. All other balance sheet information is as of June 25, 2004.

<sup>&</sup>lt;sup>3</sup> Most recent reporting did not include employee data. Head counts are from the most recent prior period.



## Conclusion Summary

- Top 10 investment banking firm
- \$3.1 billion market cap
- Strong, highly-liquid balance sheet: equity \$1.5 billion; assets \$12.3 billion
- One of the most efficient cost structures in the industry
- Record first nine months performance
  - Record total revenue (\$754 million) and earnings (\$263 million)
  - Net income profit margin of 40.9%
  - Latest Twelve Months ROE of 26.3%
- Leading investment banking platform
  - #1 lead managing underwriter for after-market performance 1
  - #1 lead managing underwriter for companies valued \$1 billion and under <sup>2</sup>
  - #3 lead managing underwriter for 2003 IPOs <sup>3</sup>
  - Top ten underwriter \$7.2 billion lead/sole managed this year <sup>2</sup>
- Stable, diversified and growing earnings stream supports dividend growth
- History of significant growth; Significant future growth opportunities

3. Full year 2003; source: Dealogic.

<sup>2.</sup> Nine months ending 9/30/04; source: Dealogic; see page 10.



## CAPITAL FOR YOUR CONQUEST

## **APPENDIX**





## Merchant Banking Portfolio

as of September 30, 2004

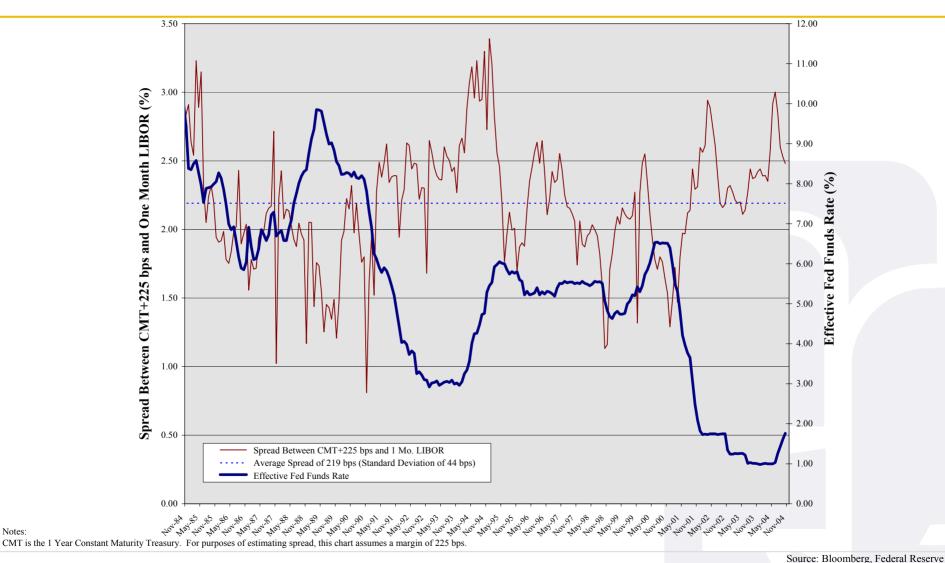
| Merchant Banking Investments                    | Shares    | Book Basis<br>(000s) | Carrying Value as of 9/30/04 (000s) |  |  |
|---|-----------|----------------------|-------------------------------------|--|--|
| Accredited Home Lenders Holding Co. 1           | 510,697   | \$ 4,080             | \$ 19,672                           |  |  |
| American Financial Realty Trust                 | 525,000   | 7,639                | 7,408                               |  |  |
| <b>CMET Finance Holdings</b> 1,2                | 50,000    | 4,650                | 4,650                               |  |  |
| Fieldstone Mortgage 1,2                         | 3,588,329 | 49,734               | 49,734                              |  |  |
| Franklin Bank Corp.                             | 350,000   | 3,500                | 5,968                               |  |  |
| <b>Government Properties Trust</b> <sup>1</sup> | 210,000   | 2,100                | 1,995                               |  |  |
| JER Investors Trust 1,2                         | 377,350   | 5,264                | 5,264                               |  |  |
| KKR 1,2   | 2,500,000 | 23,250               | 23,250                              |  |  |
| <b>Medical Properties Trust</b> 1,2             | 1,795,571 | 16,180               | 16,180                              |  |  |
| <b>New Century Financial Corporation</b> 1,2    | 636,885   | 35,050               | 38,353                              |  |  |
| New York Mortgage Trust                         | 200,000   | 1,760                | 1,870                               |  |  |
| <b>Provident Senior Living Trust</b> 1,2        | 1,792,115 | 25,000               | 25,000                              |  |  |
| Quanta Capital Holdings                         | 2,688,172 | 25,000               | 21,909                              |  |  |
| Saxon Capital, Inc.                             | 1,840,000 | 33,342               | 39,560                              |  |  |
| Private debt investment                         | <u> </u>  | 5,000                | 5,000                               |  |  |
| Other   | <u>—</u>  | 3,744                | 2,921                               |  |  |
| <b>Total Merchant Banking Investments</b>       |           | \$ 245,293           | \$ 268,734                          |  |  |
| Other Long-term Investments                     |           |                      | 73,208                              |  |  |
| <b>Total Long-term Investments</b>              |           |                      | \$ 341,942                          |  |  |

<sup>1.</sup> As of September 30, 2004, FBR was restricted from selling its shares based on the terms of its purchase.

<sup>2.</sup> As of September 30, 2004, these shares were not registered for public trading.



## Spread Between 1 Month LIBOR and 1 Year CMT Plus 225 Basis Points





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NOTE: Not all services are available from all offices.